

# Transformative tax policy reforms to attract foreign direct investment: Building sustainable economic frameworks in emerging economies

Abiola Oyeronke Akintobi <sup>1,\*</sup>, Ifeanyi Chukwunonso Okeke <sup>2</sup> and Olajumoke Bolatito Ajani <sup>3</sup>

<sup>1</sup> *Independent Researcher, Lagos, Nigeria.*

<sup>2</sup> *Imo State Internal Revenue Service, Nigeria.*

<sup>3</sup> *Newcross Exploration and Production Limited, Nigeria.*

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## Abstract

This paper examines the critical role of tax policy reforms in attracting Foreign Direct Investment (FDI) to emerging economies and building sustainable economic frameworks. By analyzing key theories and models linking tax policy and FDI, the paper highlights the economic principles underlying tax incentives and their impact on creating a competitive advantage for emerging markets. It provides a detailed exploration of essential tax policy components, such as tax incentives, tax holidays, and reduced corporate tax rates, and discusses best practices from successful emerging economies. The paper also addresses the significant challenges faced in implementing tax reforms, including political, economic, and administrative barriers, and identifies opportunities for overcoming these obstacles through international cooperation, technological advancements, capacity building, and stakeholder engagement. Practical recommendations for policymakers are offered to design and implement effective tax policy reforms that attract FDI, enhance revenue collection, and promote long-term economic stability and growth. The findings underscore the necessity of aligning tax reforms with broader economic development goals to ensure they are both beneficial in the short term and sustainable and inclusive in the long term.

**Keywords:** Foreign Direct Investment (FDI); Tax Policy Reforms; Emerging Economies; Tax Incentives; Economic Development; Sustainable Growth

## 1. Introduction

### 1.1 Overview of the Significance of Foreign Direct Investment (FDI) in Emerging Economies

Foreign direct investment (FDI) plays a critical role in the economic development of emerging economies. It is a vital source of capital, technology transfer, and management expertise, which are essential for fostering economic growth and development (Asongu, Akpan, & Isihak, 2018). FDI contributes to the creation of jobs, enhances productivity, and promotes the integration of emerging economies into the global market. By facilitating access to international markets, FDI helps these economies diversify their industrial base and reduce their dependency on a limited range of export products (Alfaro & Chauvin, 2020).

Furthermore, FDI often leads to infrastructure development, including transportation, telecommunications, and energy sectors, which are crucial for sustained economic growth. Multinational enterprises (MNEs) investing in emerging markets can also introduce advanced technologies and innovative business practices that local firms can emulate. This spillover effect can enhance the overall competitiveness of the host economy. Additionally, FDI can contribute to human capital development by providing training and development opportunities to the local workforce, thereby improving their skill sets and productivity (Paul & Jadhav, 2020).

\* Corresponding author: Abiola Oyeronke Akintobi

However, the benefits of FDI are not automatic. The extent to which an emerging economy can harness these benefits largely depends on its ability to create an attractive and conducive environment for foreign investors. This involves addressing various structural and policy challenges, including political stability, regulatory quality, market size, and the tax regime (Satyanand, 2021).

Tax policy is a critical determinant in the decision-making process of multinational enterprises (MNEs) when choosing investment locations. A favorable tax environment can significantly enhance a country's attractiveness to foreign investors by reducing business costs. Key elements of tax policy that influence FDI include corporate tax rates, tax incentives, tax treaties, and the overall transparency and efficiency of the tax administration system (Cooper & Nguyen, 2020).

Lower corporate tax rates can make an economy more competitive by increasing the post-tax return on investment for foreign investors. However, it is not merely the tax rates that matter; the structure and predictability of the tax system are equally important. Tax incentives such as tax holidays, investment allowances, and accelerated depreciation can effectively lower the tax burden on foreign investors, encouraging them to establish or expand their operations in the host country (Bakar, Sinnappan, Salim, & Teo, 2022). Moreover, tax treaties between countries can mitigate the risk of double taxation and provide a framework for resolving tax disputes, which enhances the overall investment climate. The simplicity and transparency of the tax administration process also play a crucial role. An efficient tax system that minimizes compliance costs and provides clear and predictable tax rules can significantly boost investor confidence (Prichard, Custers, Dom, Davenport, & Roscitt, 2019). However, while tax incentives are important, they must be designed carefully to avoid potential pitfalls. Overly generous tax incentives can lead to significant revenue losses for the host country without necessarily guaranteeing a commensurate increase in FDI. Therefore, it is essential to strike a balance between offering attractive tax incentives and maintaining a sustainable fiscal policy that ensures adequate revenue generation for public expenditure.

## **1.2 Purpose and Scope of the Paper**

The primary purpose of this paper is to explore transformative tax policy reforms that can attract foreign direct investment (FDI) and build sustainable economic frameworks in emerging economies. This exploration is grounded in the understanding that well-designed tax policies can serve as powerful tools for fostering economic growth and development through increased FDI inflows.

The scope of this paper includes a comprehensive analysis of the theoretical foundations linking tax policy and FDI, highlighting key components of effective tax policy reforms, and examining the challenges and opportunities associated with implementing these reforms in emerging economies. This paper aims to provide policymakers with actionable insights to enhance their tax policy frameworks by drawing on best practices from successful case studies and offering practical recommendations.

Specifically, the paper is structured as follows: The next section delves into the theoretical foundations of tax policy and FDI, examining economic principles and models that elucidate the relationship between tax policy and foreign investment. The subsequent section identifies and discusses key components of effective tax policy reforms that have successfully attracted FDI in various emerging economies. This is followed by an analysis of emerging economies' challenges and opportunities in implementing tax reforms, including political, economic, and administrative barriers. Finally, the paper concludes with a summary of key findings and provides practical recommendations for policymakers, along with suggestions for future research to further enhance the effectiveness of tax policy reforms in attracting FDI and fostering sustainable economic growth. By focusing on these critical areas, the paper aims to contribute to the broader discourse on economic policy reforms in emerging economies, providing a nuanced understanding of how tax policies can be leveraged to create a more attractive investment climate and promote sustainable development. The insights and recommendations presented in this paper are intended to assist policymakers in designing and implementing tax policies that attract FDI and support long-term economic resilience and prosperity.

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## **2. Theoretical Foundations of Tax Policy and FDI**

### **2.1 Examination of Key Theories and Models Linking Tax Policy and FDI**

Understanding the relationship between tax policy and foreign direct investment (FDI) requires thoroughly examining key economic theories and models. One foundational theory is the neoclassical model of investment, which posits that firms will invest in locations where the marginal product of capital is highest, assuming other factors remain constant. Tax policy plays a significant role in this context by influencing the after-tax return on investment. Lower corporate tax

rates and favorable tax policies increase the net return on capital, thereby making a country more attractive to foreign investors (Chen, 2021).

Another relevant theory is the OLI (Ownership, Location, and Internalization) framework developed by John Dunning, which explains why multinational enterprises (MNEs) choose to invest abroad. According to the OLI framework, firms seek ownership advantages (such as proprietary technology), location advantages (such as favorable tax regimes), and internalization advantages (such as cost savings from operating internally rather than through external partnerships) (Musabeh, 2018). In this model, tax policy is a crucial component of the location advantages that can attract FDI. Countries with competitive tax policies can significantly enhance their location attractiveness by reducing business costs for MNEs.

The effective tax rate (ETR) model is also frequently used to understand how tax policies affect FDI decisions. The ETR considers the actual tax burden on investment income, accounting for statutory tax rates, tax incentives, and other relevant factors. Studies using the ETR model have shown that higher effective tax rates deter FDI, while lower effective tax rates encourage it. This model underscores the importance of nominal tax rates and overall tax structure and administration in shaping investment decisions (Rahman, Bridge, Rowlinson, Hubbard, & Xia, 2018).

## **2.2 Economic Principles Underlying Tax Incentives and Their Impact on FDI**

The economic principles underlying tax incentives are rooted in enhancing a country's attractiveness to foreign investors by reducing the cost of capital. Tax incentives, such as tax holidays, investment allowances, and accelerated depreciation, are designed to lower the effective tax burden on foreign investments, thereby increasing the expected return on investment. This, in turn, can stimulate capital inflows into the host country.

Tax holidays, for instance, exempt foreign investors from paying corporate income tax for a specified period. This immediate reduction in tax liability can be particularly attractive to new investors, helping to offset initial setup costs and reduce investment risks. Similarly, investment allowances provide deductions for certain capital expenditures, effectively lowering the taxable income and encouraging investment in specific sectors or regions (Veliotis, 2019).

Accelerated depreciation allows firms to write off capital expenditures more quickly, thus reducing taxable income in the early years of an investment project. This can improve cash flow and make investment projects more financially viable. By offering such incentives, countries can attract foreign capital, technology, and expertise, which are essential for economic growth and development (Fan & Liu, 2020).

However, the effectiveness of tax incentives depends on their design and implementation. Poorly designed tax incentives can lead to revenue losses without generating significant increases in FDI. For example, suppose tax incentives are too generous or broadly applied. In that case, they may attract investments that would have occurred anyway, resulting in a net loss of tax revenue. Therefore, it is crucial for policymakers to carefully design tax incentives to target strategic sectors and ensure they complement broader economic development goals (Eichfelder & Schneider, 2018).

## **2.3 Analysis Tax Policies for Emerging Economies**

Tax policies can create a competitive advantage for emerging economies by making them more attractive destinations for FDI. A well-structured tax policy can enhance a country's investment climate by providing clarity, stability, and predictability, which are critical factors for foreign investors. When investors are confident in the consistency and fairness of the tax regime, they are more likely to commit long-term capital to the country.

One way tax policies create a competitive advantage is through competitive tax rates. By offering lower corporate tax rates compared to other countries, an emerging economy can attract businesses looking to maximize their after-tax profits. This is particularly important in a globalized world where capital is highly mobile, and firms can choose from numerous potential investment locations. Competitive tax rates can tilt the balance in favor of an emerging economy, attracting a higher share of global FDI inflows (Andersen, Kett, & von Uexkull, 2018).

Moreover, transparent and efficient tax administration can significantly boost investor confidence. Simplified tax procedures and efficient tax collection systems reduce business compliance costs and administrative burdens. This makes the tax system more attractive to investors and enhances overall economic efficiency. Countries that have modernized their tax administration and adopted digital solutions have seen significant improvements in their investment climate (Moore & Prichard, 2020).

In addition to competitive tax rates and efficient administration, targeted tax incentives can also provide a competitive edge. By designing tax incentives that align with national development goals, such as promoting high-tech industries or encouraging investments in underdeveloped regions, countries can attract FDI that contributes to sustainable economic development. For example, tax incentives aimed at renewable energy projects can attract foreign investments that bring capital and advance the country's environmental objectives (Sokolovska, Zatonatska, Stavyt'skyy, Liulov, & Giedraitis, 2020).

However, emerging economies need to balance tax incentives with fiscal sustainability. Over-reliance on tax incentives can erode the tax base and lead to significant revenue losses, which can undermine public finances and long-term economic stability. Therefore, tax policies should be part of a broader economic strategy that includes regulatory reforms, infrastructure development, and human capital investment to create a holistic and sustainable investment environment (Okeke, Agu, Ejike, Ewim, & Komolafe, 2022).

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### **3. Key Components of Effective Tax Policy Reforms**

#### **3.1 Detailed Exploration of Essential Tax Policy Components that Attract FDI**

Tax policy reforms are crucial in creating an attractive environment for foreign direct investment (FDI). Several key components of tax policy are particularly effective in attracting FDI, including tax incentives, tax holidays, and reduced corporate tax rates. These components work by lowering the effective tax burden on foreign investors, thereby enhancing the net return on their investments.

Tax incentives are perhaps the most commonly used tool to attract FDI. These can take various forms, such as investment allowances, accelerated depreciation, and exemptions from certain types of taxes. Investment allowances allow firms to deduct a percentage of their capital expenditures from their taxable income, which reduces the overall tax liability and makes investment projects more financially attractive. Accelerated depreciation permits firms to write off the cost of capital assets more quickly than under normal depreciation schedules, improving cash flow in the critical early stages of investment projects. These incentives are particularly effective in capital-intensive industries where initial costs are high (Hopkins, 2019).

Tax holidays, another popular tax incentive, exempt foreign investors from paying corporate income tax for a specified period, usually five to ten years. This immediate reduction in tax liability can significantly enhance the attractiveness of a country as an investment destination. Tax holidays especially appeal to new investors who face high initial setup costs and need time to become profitable. Tax holidays can encourage foreign companies to establish operations in the host country by reducing the upfront tax burden, leading to job creation and technology transfer (Chow, Hoopes, & Maydew, 2018).

Reduced corporate tax rates are also critical to effective tax policy reforms. Lowering the statutory corporate tax rate can make a country more competitive compared to its peers, attracting FDI by increasing the post-tax return on investment. However, not only the nominal tax rate matters but also the effective tax rate, which accounts for various deductions, exemptions, and credits available to businesses. A country with a lower effective tax rate, achieved through strategic tax policy design, can attract substantial foreign investment without necessarily having the lowest statutory rate (Hynes, Liu, Ma, & Wooton, 2021).

#### **3.2 Consideration of Best Practices from Successful Emerging Economies**

Examining the tax policy reforms of successful emerging economies provides valuable insights into best practices that can be replicated elsewhere. Several countries have demonstrated how well-designed tax policies can attract significant FDI and spur economic development. For instance, Singapore is often cited as a model for its pro-investment tax policy framework. Singapore's tax system features low corporate tax rates, extensive tax incentives for various industries, and a highly efficient tax administration. The country offers tax incentives such as the Pioneer Certificate Incentive, which provides tax exemptions for up to 15 years for companies engaged in high-value-added activities. The Development and Expansion Incentive also offers reduced tax rates for businesses undertaking substantive economic activities. These incentives have helped Singapore attract diverse multinational corporations, making it a global hub for finance, technology, and manufacturing (Jaros & Tan, 2020).

Another example is Ireland, which has successfully attracted FDI through its low corporate tax rate of 12.5%, one of the lowest in the European Union. Ireland also offers tax incentives for research and development (R&D), providing a 25%

tax credit for qualifying R&D expenditures. This policy has been instrumental in attracting technology and pharmaceutical companies, transforming Ireland into a leading location for high-tech industries (Nelson, 2021).

In Africa, Mauritius stands out for its favorable tax regime, which includes a flat corporate tax rate of 15%, tax-free dividends, and no capital gains tax. The country also offers a range of tax incentives for businesses investing in key sectors such as manufacturing, financial services, and tourism. Mauritius's strategic tax policies have made it one of the region's most attractive destinations for FDI, contributing to its robust economic growth (George, 2021).

### **3.3 Balance Between Tax Incentives and Maintaining a Sustainable Tax Base**

While tax incentives and reduced tax rates effectively attract FDI, emerging economies must balance these incentives with the need to maintain a sustainable tax base. Over-reliance on tax incentives can lead to significant revenue losses, undermining public finances and limiting the government's ability to fund essential services and infrastructure projects.

To achieve this balance, policymakers must design targeted and time-bound tax incentives. Incentives should be aimed at sectors with high growth potential and the ability to generate significant economic benefits, such as job creation, technology transfer, and export promotion. Additionally, sunset clauses, which set an expiration date for tax incentives, can help ensure that these measures do not become permanent drains on the tax base (Bird & Davis-Nozemack, 2018).

Transparency and accountability in the administration of tax incentives are also vital. Governments should regularly review and assess the effectiveness of tax incentives, ensuring that they deliver the intended economic benefits. Public disclosure of the costs and benefits of tax incentives can help enhance transparency and build public trust in the tax system.

Furthermore, broadening the tax base by improving tax compliance and reducing tax evasion is essential for maintaining a sustainable fiscal environment. Strengthening tax administration by adopting modern technologies and practices can enhance revenue collection and reduce administrative costs. Simplifying tax laws and regulations can also make it easier for businesses to comply, reducing the overall cost of tax administration (Prichard et al., 2019).

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## **4. Challenges and Opportunities in Implementing Tax Reforms**

### **4.1 Identification of the Main Challenges Faced by Emerging Economies in Reforming Tax Policies**

Implementing tax reforms in emerging economies is fraught with numerous challenges. One of the primary challenges is the need to balance the short-term costs with long-term benefits. Tax reforms often require initial sacrifices, such as reduced tax revenues or increased administrative costs, which can be politically and economically challenging to justify. Additionally, the complexity of the global tax environment, where multinational corporations can exploit tax loopholes and engage in profit-shifting activities, further complicates reform efforts.

Another significant challenge is the prevalence of informal economies in many emerging markets. Many economic activities occur outside the formal sector, making it difficult to broaden the tax base and increase tax compliance. This informal sector often includes small businesses and self-employed individuals who are not registered with tax authorities, resulting in substantial revenue losses.

Moreover, weak institutional frameworks and inadequate tax administration infrastructure hinder the effective implementation of tax reforms. In many emerging economies, tax authorities lack the necessary resources, technology, and skilled personnel to collect taxes and enforce compliance efficiently. This deficiency limits the capacity to implement reforms and undermines public trust in the tax system (Bassey, Mulligan, & Ojo, 2022).

### **4.2 Exploration of the Political, Economic, and Administrative Barriers to Effective Tax Policy Reform**

Political barriers are among the most significant obstacles to effective tax policy reform. Tax reforms often require political will and consensus, which can be challenging to achieve in environments characterized by political instability or fragmented governance structures. Politicians may be reluctant to pursue tax reforms due to fears of losing electoral support, especially if reforms are perceived to disproportionately affect certain voter groups or lead to increased costs for businesses and consumers.

Economic barriers also play a critical role. Emerging economies often face fiscal constraints and competing priorities, such as the need to invest in infrastructure, education, and healthcare. These demands can limit the fiscal space available

for implementing tax reforms, particularly if such reforms entail initial revenue losses or require significant public expenditure. Additionally, economic downturns or external shocks, such as fluctuations in commodity prices or global financial crises, can exacerbate fiscal pressures and derail reform efforts (Mallick, 2021).

Administrative barriers are equally challenging. Effective tax policy reform requires robust administrative capacity, including efficient tax collection systems, accurate taxpayer databases, and transparent enforcement mechanisms. However, many emerging economies struggle with outdated or inefficient tax administration systems. Corruption and lack of accountability within tax authorities further complicate reform efforts, leading to tax evasion and loss of public confidence in the tax system.

### **4.3 Potential Opportunities for Overcoming These Challenges and Leveraging Tax Reforms for Sustainable Economic Growth**

Despite these challenges, emerging economies have several opportunities to overcome barriers and leverage tax reforms for sustainable economic growth. One key opportunity lies in international cooperation and the adoption of best practices from other countries. By participating in international initiatives, such as the OECD's Base Erosion and Profit Shifting (BEPS) project, emerging economies can benefit from global efforts to combat tax avoidance and improve tax transparency. Additionally, learning from the experiences of other countries that have successfully implemented tax reforms can provide valuable insights and strategies for overcoming local challenges (Arewa & Davenport, 2022).

Leveraging technology is another critical opportunity. The digitalization of tax administration can enhance efficiency, reduce compliance costs, and improve revenue collection. Implementing electronic filing systems, automated tax processing, and data analytics can help tax authorities better monitor and enforce compliance, even in the face of resource constraints. Technology can also facilitate the integration of informal sector activities into the formal tax system, broadening the tax base and increasing revenue.

Capacity building and institutional strengthening are essential for effective tax reform. Investing in the training and development of tax officials can improve the skills and capabilities of tax authorities, enabling them to better design and implement reforms. Strengthening institutional frameworks to enhance transparency, accountability, and anti-corruption measures can also build public trust and support for tax reforms (Shaffer, 2019).

Moreover, engaging stakeholders in the reform process can increase the likelihood of success. Building broad-based coalitions that include government officials, business leaders, civil society organizations, and international partners can help create a supportive environment for tax reforms. By involving stakeholders in implementing reforms, governments can address concerns, build consensus, and ensure that reforms are practical and widely accepted (Rouzet, Sánchez, Renault, & Roehn, 2019). Finally, aligning tax reforms with broader economic development goals can enhance their impact. Tax policies should be designed to support investment, job creation, and economic diversification. For example, providing targeted tax incentives for sectors with high growth potential, such as technology, renewable energy, or manufacturing, can stimulate economic activity and generate long-term benefits. Additionally, ensuring that tax reforms promote equity and social inclusion can enhance their sustainability and public support (Kalkanci, Rahmani, & Toktay, 2019).

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## **5. Conclusion**

This paper has explored the intricate relationship between tax policy reforms and foreign direct investment (FDI) attraction in emerging economies. The analysis has highlighted several critical points. First, effective tax policy is a cornerstone for creating a competitive investment climate that attracts FDI, which is crucial for economic development and growth. Tax incentives, such as tax holidays and reduced corporate tax rates, have proven to be significant drivers in making emerging economies attractive to foreign investors. These incentives reduce the effective tax burden, increasing the post-tax return on investment and making these markets more appealing compared to their global counterparts.

The discussion also underscored the importance of learning from best practices in successful emerging economies. Countries like Singapore, Ireland, and Mauritius have demonstrated that well-designed tax policies, supported by efficient tax administration and transparent governance, can significantly enhance a country's attractiveness to FDI. These case studies provide valuable lessons on how targeted tax incentives and comprehensive tax reforms can spur economic growth.

However, the paper also identified substantial challenges in implementing tax reforms. Political, economic, and administrative barriers can impede the successful execution of these reforms. Political instability, fiscal constraints, and weak tax administration infrastructures are prevalent issues that must be addressed to achieve effective tax policy reform. The informal economy's size further complicates tax collection and compliance efforts, making it difficult to broaden the tax base.

Despite these challenges, the paper highlighted numerous opportunities to overcome these barriers. International cooperation, technological advancements, capacity building, and stakeholder engagement emerged as critical strategies for successful tax reform implementation. Aligning tax policies with broader economic development goals ensures that reforms are beneficial in the short term and sustainable and inclusive in the long term.

### *Recommendations*

Based on the insights and findings of this paper, several practical recommendations can be made for policymakers in emerging economies aiming to design and implement effective tax policy reforms to attract FDI and foster sustainable economic growth.

- Policymakers should design tax incentives that are specific to industries with high growth potential, such as technology, renewable energy, and manufacturing. These incentives should be time-bound and include clear sunset clauses to ensure they do not become permanent drains on the tax base. Additionally, performance-based incentives that reward companies for achieving specific economic goals, such as job creation or technology transfer, can be highly effective.
- Investing in the modernization of tax administration systems is crucial. The adoption of digital technologies, such as electronic filing systems and automated tax processing, can improve efficiency, reduce compliance costs, and increase revenue collection. Training tax officials and building their capacity to effectively manage and enforce tax policies is also essential.
- Building robust institutional frameworks that promote transparency, accountability, and anti-corruption measures is vital for successful tax reforms. Transparent governance can enhance public trust and compliance, making implementing and sustaining tax policies easier. Regular audits and public disclosure of the costs and benefits of tax incentives can further enhance accountability.
- Effective tax policy reform requires the involvement of all relevant stakeholders, including government officials, business leaders, civil society organizations, and international partners. Creating platforms for dialogue and collaboration can help address concerns, build consensus, and ensure that reforms are practical and widely accepted. Stakeholder engagement also provides valuable insights into the needs and challenges of different sectors, helping to design more effective policies.
- Participating in international initiatives and adopting best practices from successful economies can provide valuable guidance and support for tax reforms. Cooperation with international organizations like the OECD can help emerging economies combat tax avoidance and improve tax transparency. Learning from the experiences of other countries can also provide practical solutions to common challenges.

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### **Compliance with ethical standards**

#### *Disclosure of conflict of interest*

No conflict of interest to be disclosed.

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